

Leadership in a Crisis

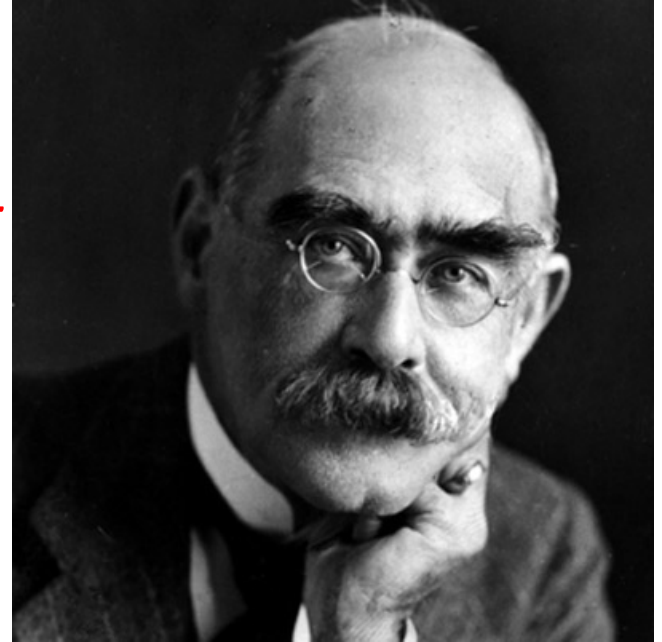
Response to National Incidents.....*And Events*

**RADM Dan Abel
Commander,
17TH Coast Guard District**

Your Operating Environment....

If you can *keep your head* when all about you *are losing theirs* and *blaming* it on you. If you can *trust yourself* when all men *doubt you*, but make *allowances for their doubting* too. If you can *meet with Triumph and Disaster* and treat those two imposters just the same. Yours is the earth and everything that's in it.

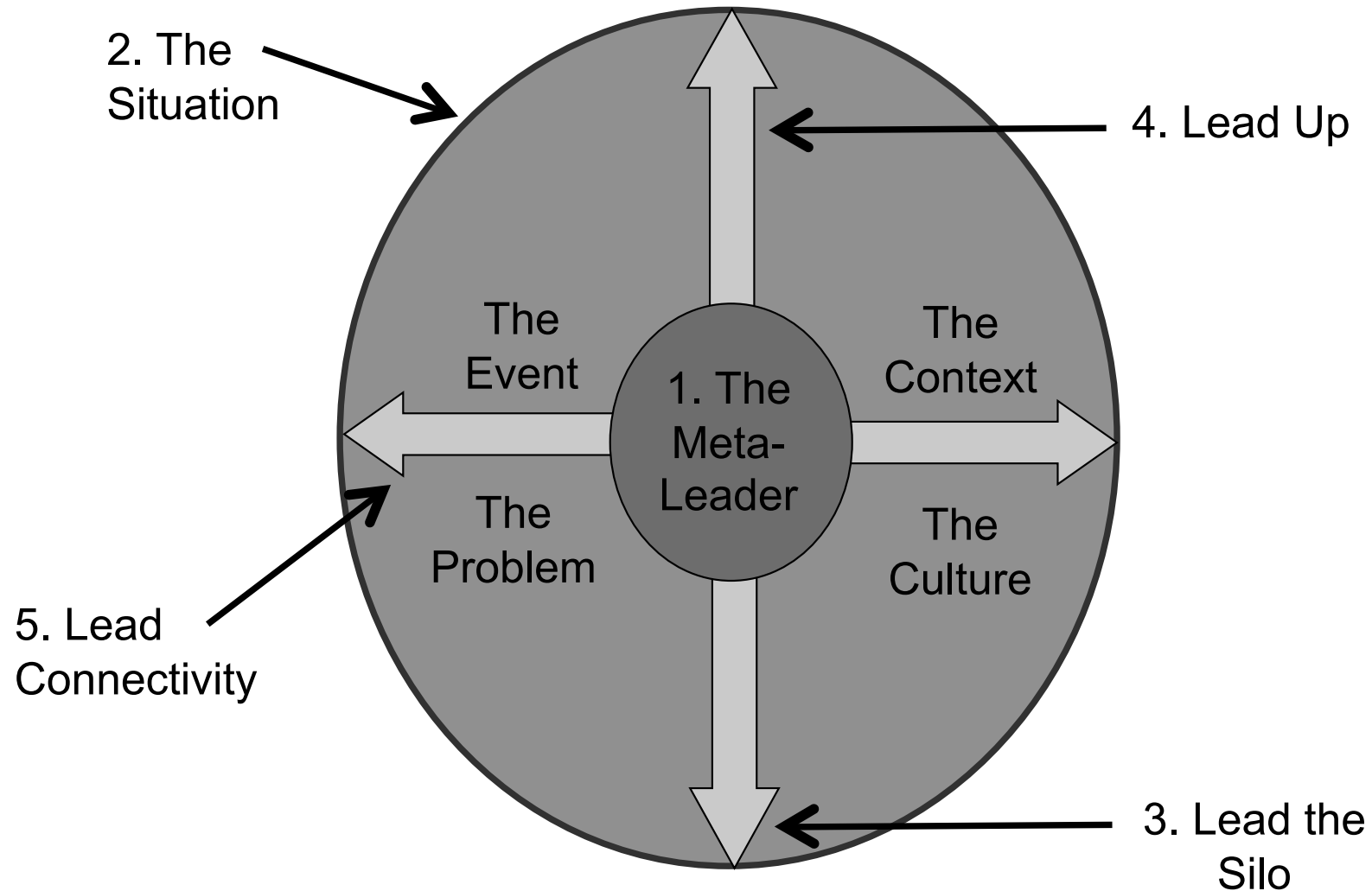
- Rudyard Kipling

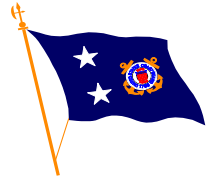




The Five Dimensions of Meta-Leadership

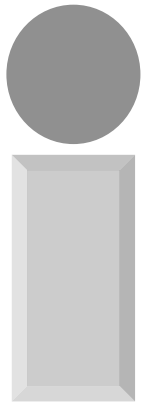
National Preparedness Leadership Initiative





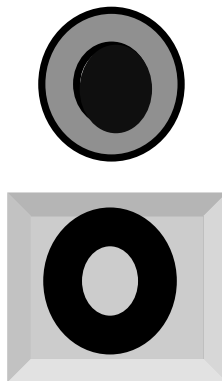
The Five Dimensions of Meta-Leadership

The Person



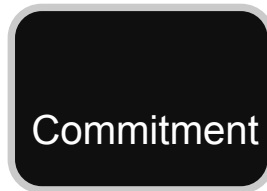
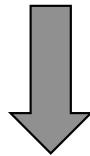
Hold A mirror to yourself as a leader

The Situation



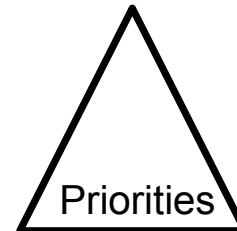
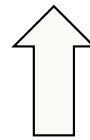
Your picture of the event must constantly adjust

Lead the Silo



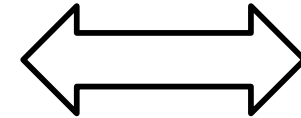
Support your staff so they will support you

Lead Up



Know your boss's priorities and deliver

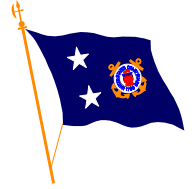
Lead Across



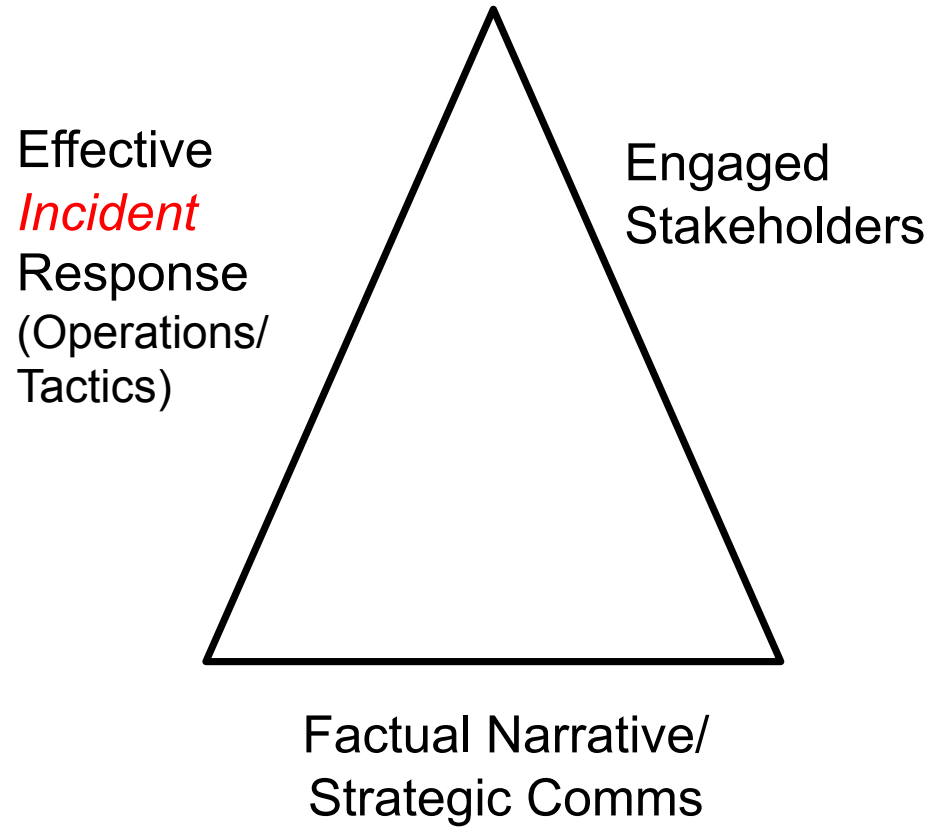
Create leverage by building links



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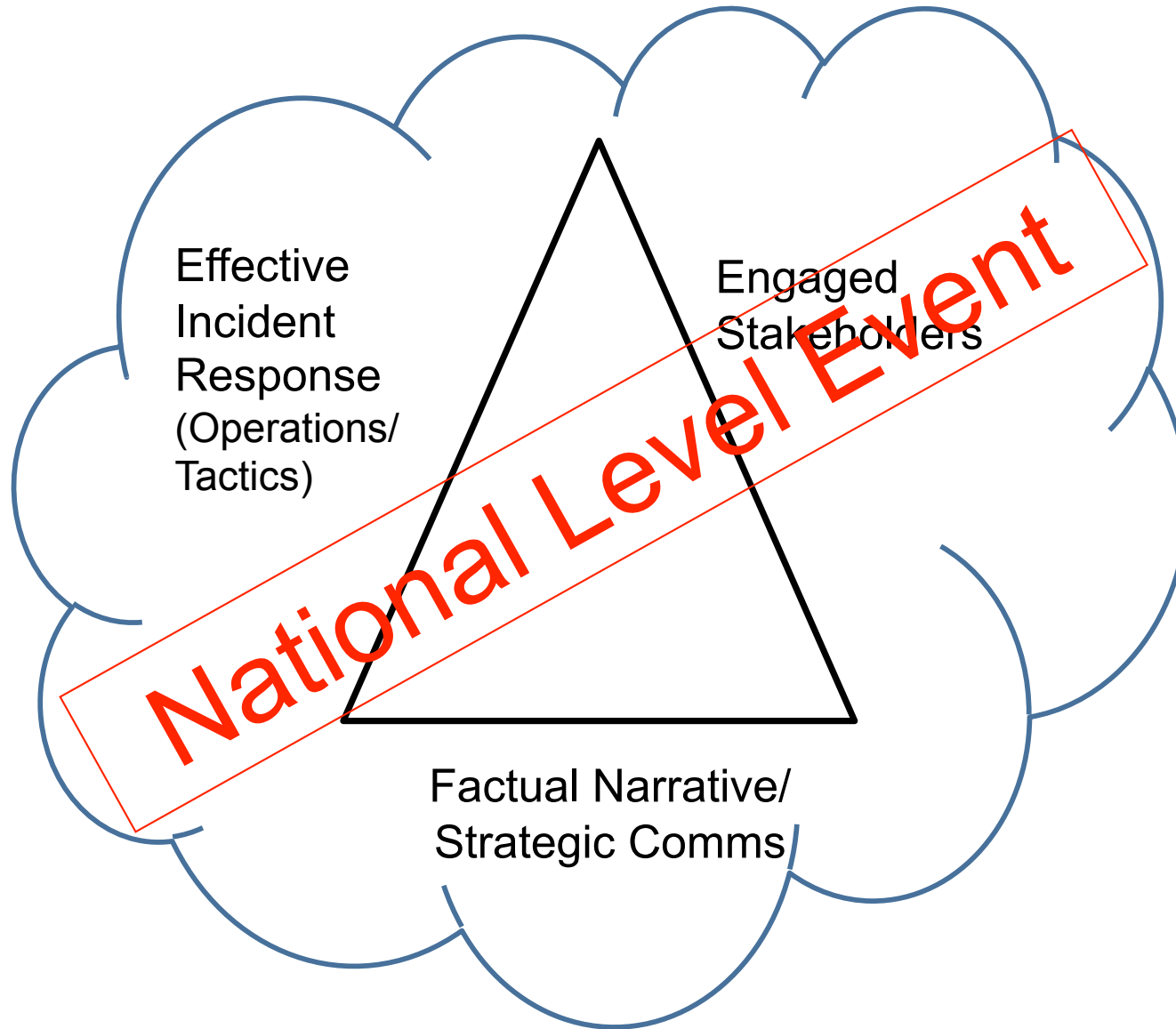


Leadership in Modern Crisis





Leadership in Modern Crisis



BEFORE



Hurricane Sandy

SIGNIFICANT WIND IMPACT

58 mph +

THREAT
POTENTIAL

HIGHEST

MEDIUM

LOWEST

Boston

New
York

Philadelphia

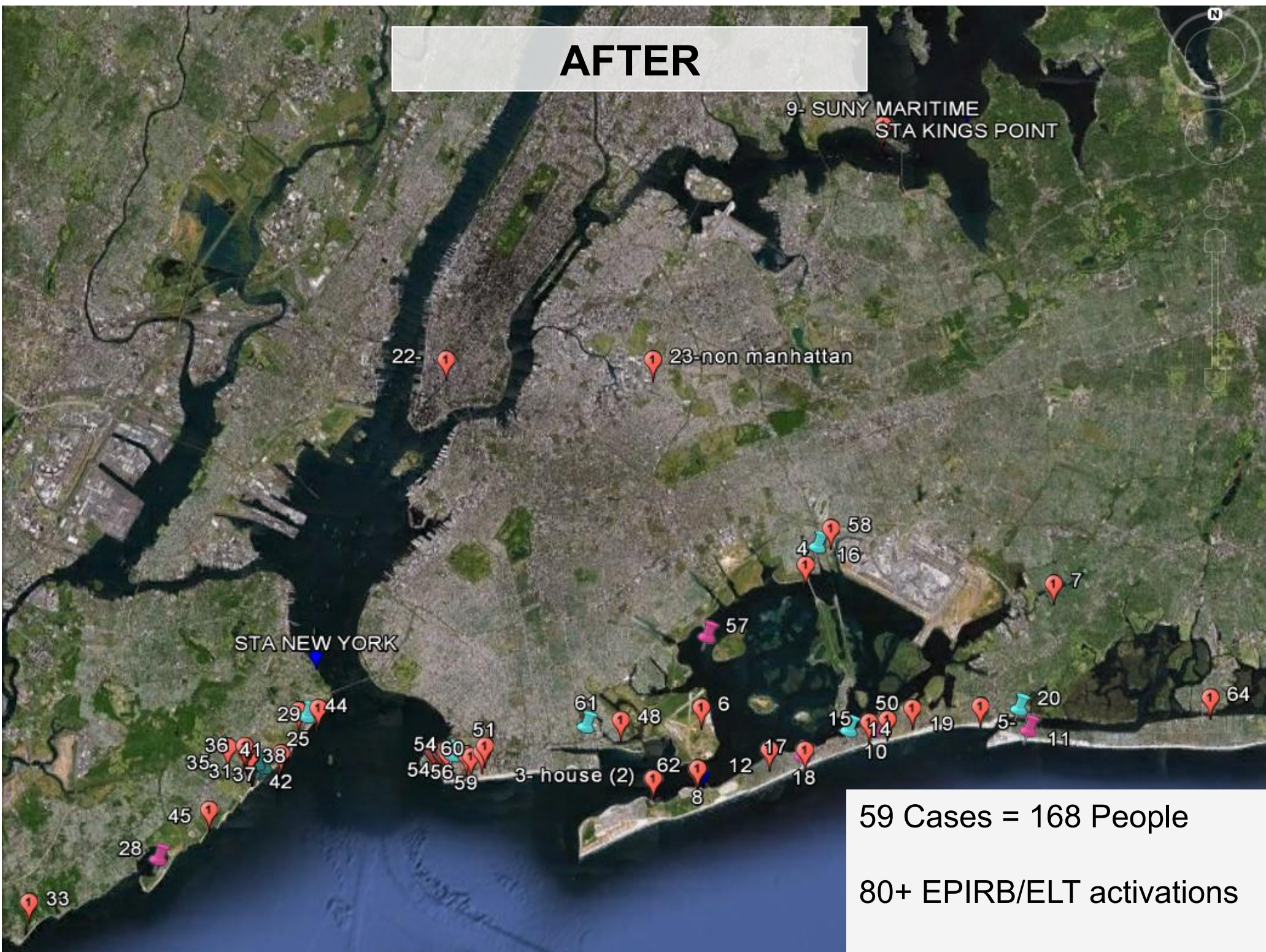
D.C.

Norfolk

Cape
Hatteras



AFTER



59 Cases = 168 People

80+ EPIRB/ELT activations



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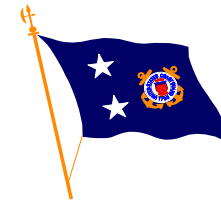


Guiding Principles

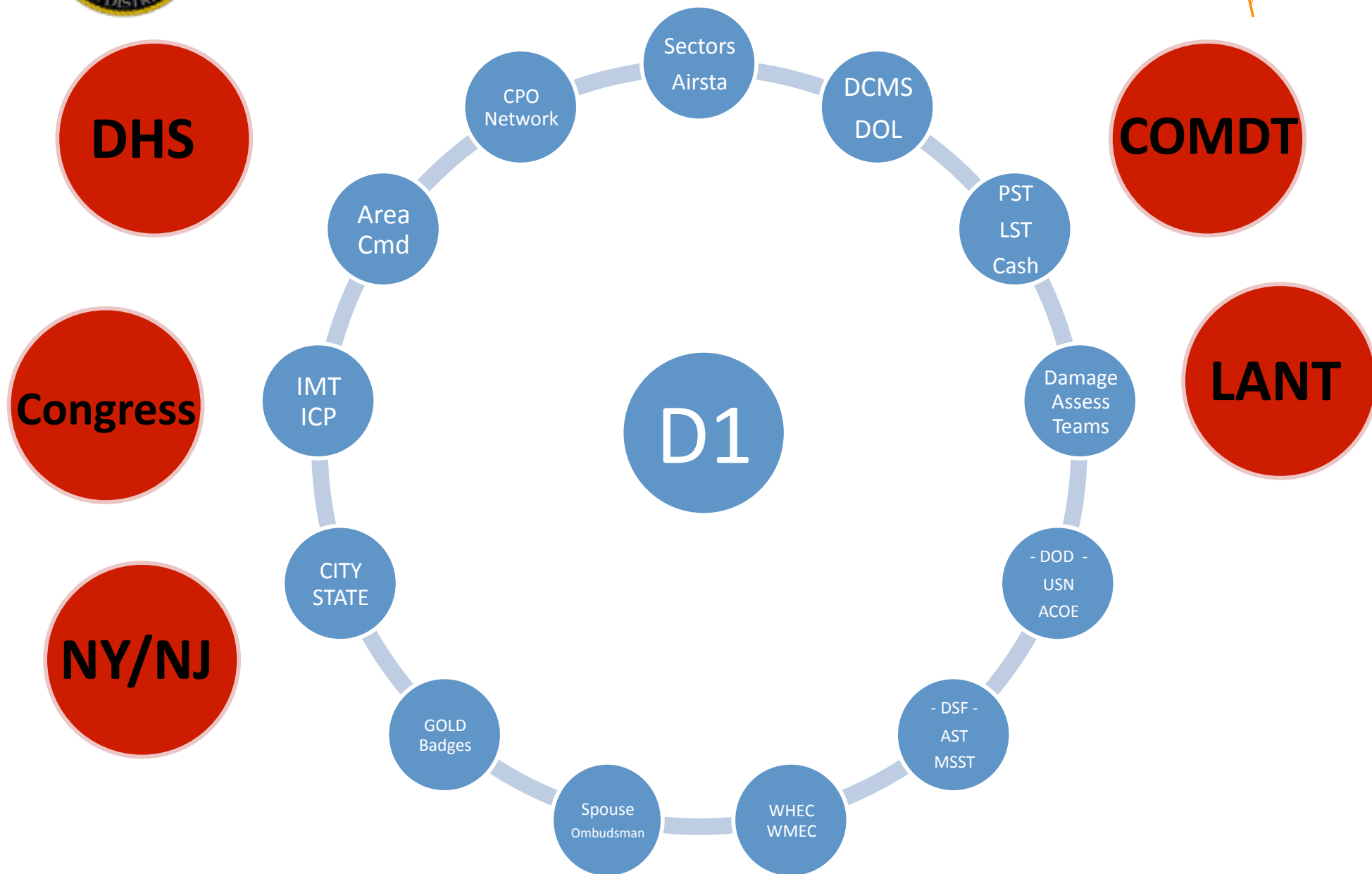
D1 Lines of Effort

- Fight Thru... maintain seamless Coast Guard mission execution
- Reopen the port
- Identify & prioritize our needs
- Take care of our people
- Partner to execute the mission & demonstrate this commitment

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All Hands on Deck



Hurricane Sandy Damage











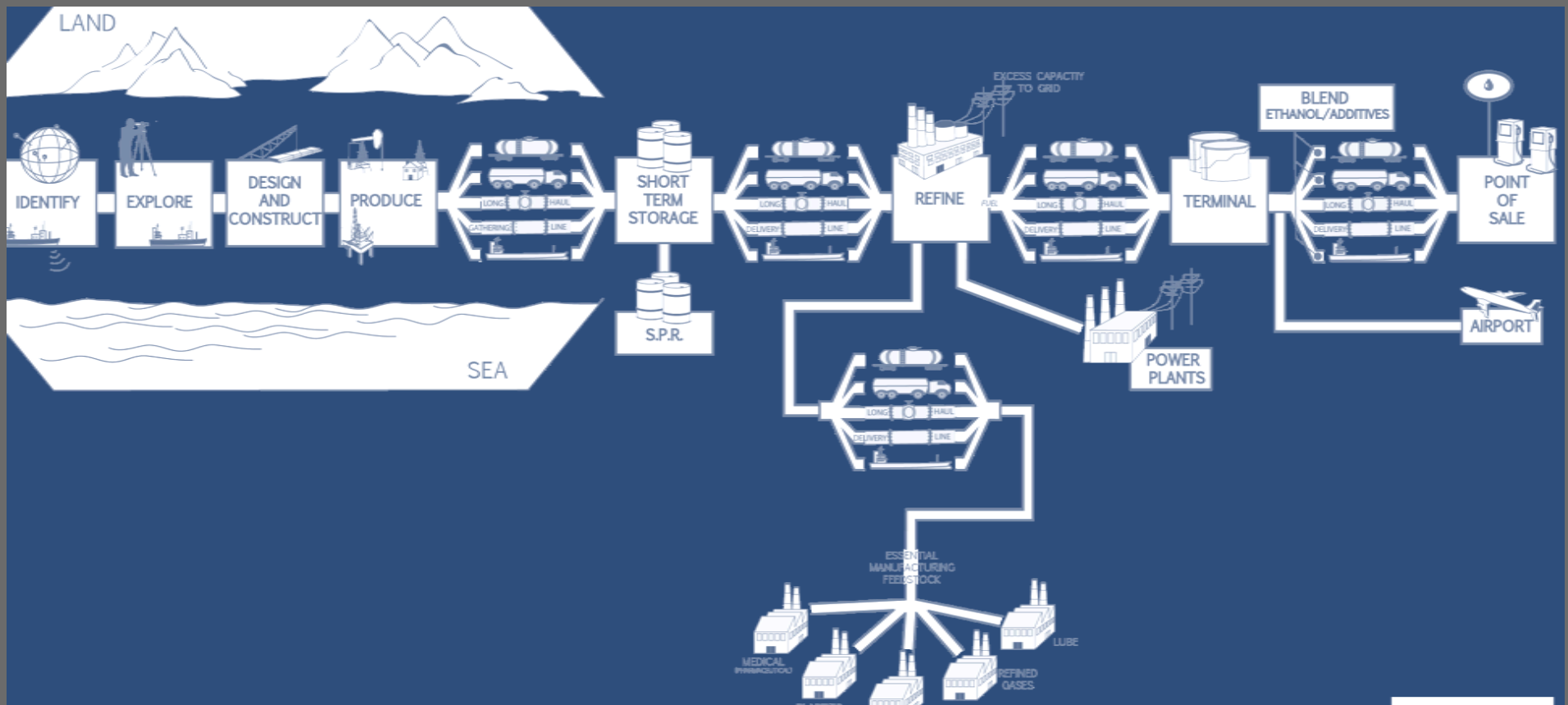
Opening the Port - AtoN



Opening the Port - MTSRU



A Complex Value Chain



Courtesy of American Petroleum Institute

CGC Spencer arrives in NYC



Boston Marathon Bombing Response



US Navy Assistance







Oil spill cleanup





John B. Caddell



Dewatering the Brooklyn Tunnel





Station Sandy Hook











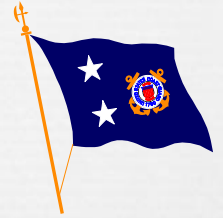
Station New York







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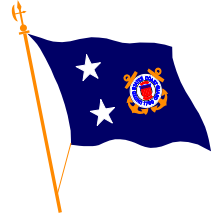


Leadership Lessons of *"the Fight"*





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Questions? Observations? Feedback?





















